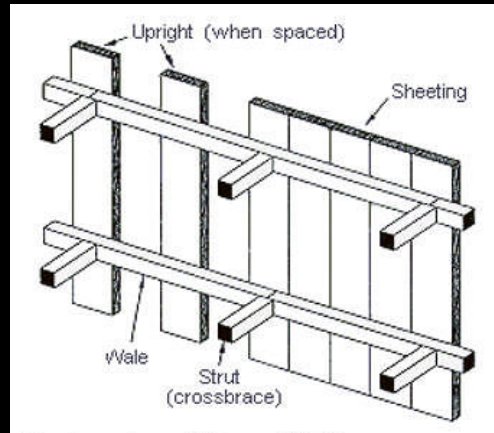


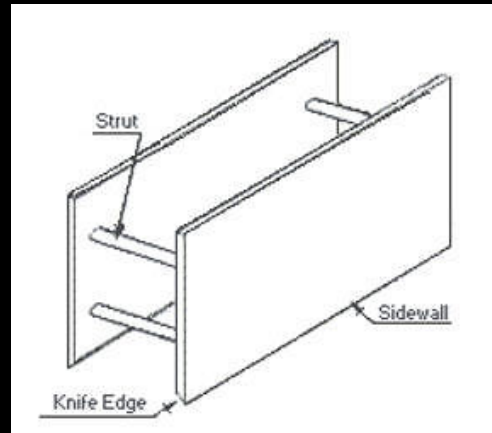
4 Texas Projects:

- 3 Collapses, 1 Fiasco,
- 4 Deaths,
- and \$105M in Claims

Two Tragic Trench Collapses

Claims: \$33M (each)





Lessons:

- Take your construction administration duties seriously.
- Don't jump into a trench and become another casualty.

Highland Appliance

Claim: \$26M



HIGHLAND'S HOLIDAY TREAT!



BIG MAC™ DINNER
Big Mac™ Sandwich
Regular Drink
Regular Fries
MINIMUM \$1.18
MENU PRICE

Highland Expects To Give Away Over \$100,000 Worth of McDonald's® Big Mac™ Dinners Free With Appliance Purchases This Weekend

GET AS MANY AS 60 BIG MAC™ DINNERS FREE (60 DINNERS ARE WORTH AT LEAST \$73.63) WITH PURCHASE AT HIGHLAND. DINNERS ARE FREE WITH ANY PURCHASE YOU MAKE! A SALE YOU'LL LOVE SO MUCH YOU CAN TASTE IT!

IN ADDITION TO OUR EVERYDAY LOW PRICES YOU GET ALL THESE DINNERS FREE

- 10 TO 20 DINNERS WORTH \$12.27 TO \$24.54 WITH STEREO CONSOLES
- 10 TO 20 DINNERS WORTH \$12.27 TO \$73.63 WITH COLOR TV SETS
- 20 TO 30 DINNERS WORTH \$24.54 TO \$36.81 WITH GAS OR E.C.C. BARRIERS
- 10 TO 20 DINNERS WORTH \$12.27 TO \$73.63 WITH WINDGUARD/STAYS
- 20 TO 40 DINNERS WORTH \$24.54 TO \$46.89 WITH MICROWAVE Ovens
- 20 TO 30 DINNERS WORTH \$24.54 TO \$36.81 WITH FREEZERS
- 7 TO 20 DINNERS WORTH \$2.45 TO \$24.54 WITH AUDIO MUSIC SYSTEMS
- 20 TO 30 DINNERS WORTH \$24.54 TO \$36.81 WITH WASHERS OR DRYERS
- 10 TO 20 DINNERS WORTH \$12.27 TO \$36.81 WITH AIR CONDITIONERS
- 1 TO 10 DINNERS WORTH \$1.25 TO \$12.27 WITH BLACK WHITE TV

PLUS FREE DINNERS ON EVERY OTHER ITEM WE CARRY!

SALE
10 A.M. to 9 P.M.
Fri. & Sat.
CLOSED SUN. MAY 26

OPEN MONDAY
MEMORIAL DAY
10 A.M. to 5 P.M.



PIONEER
SOUND PROJECT 300 RECEIVER

AM/FM, FM-Stereo With vernier tuning, wood cabinet and metal face plate. Full controls including balance and tone plus signal strength and tuning meter. Pioneer quality at savings!

SAVE! WAS **\$19995** **\$148** AND GET 10 FREE BIG MAC DINNERS WORTH \$12.27

PLUS! DINNERS INCLUDED WITH SPEAKERS, TURNTABLES, TAPE DECKS, AND ALL OTHER COMPONENTS.



FREE DELIVERY ■ FREE SERVICE ■ EASY TERMS ■ INSTANT CREDIT

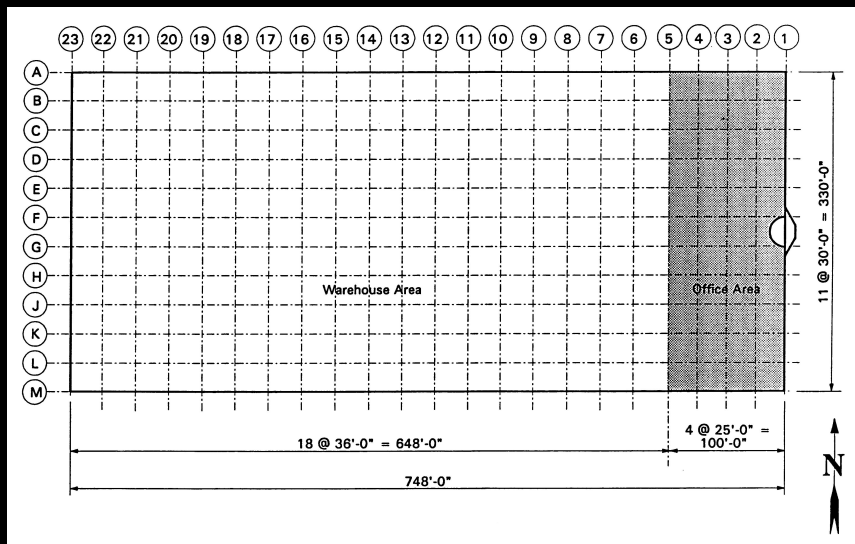
PLUS

USE CHARGE CARD OR INSTANT CREDIT. You can get credit instantly by using almost any major credit card (expiration date required), as a reference in opening a Highland Instant.



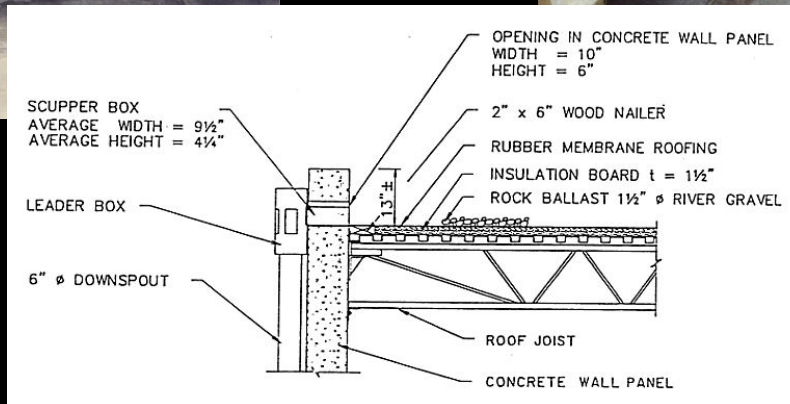
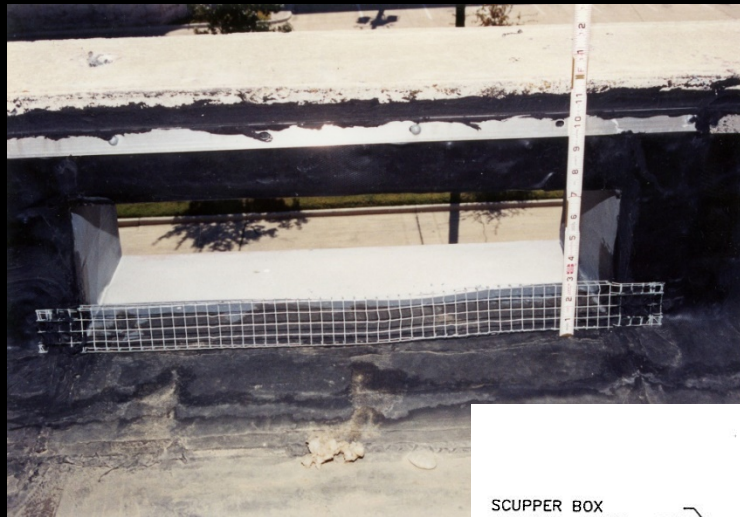
3550 WASHTENAW
ACROSS FROM ARBORLAND
SERVING ARBOR AND UPPSALA AREAS
PHONE: 973-3345
OPEN DAILY 10 TO 9 • SUNDAY 11 TO 6

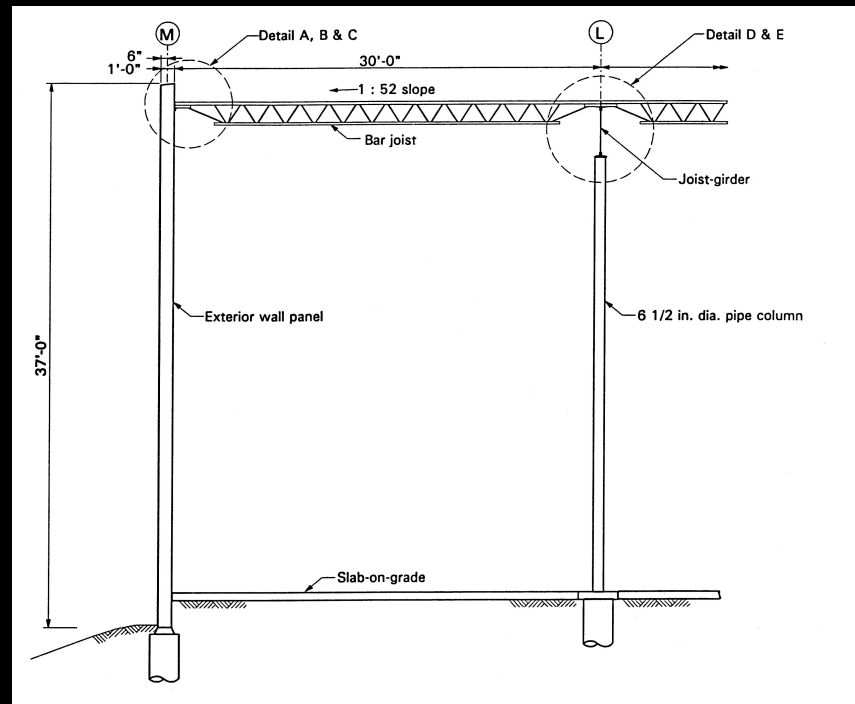
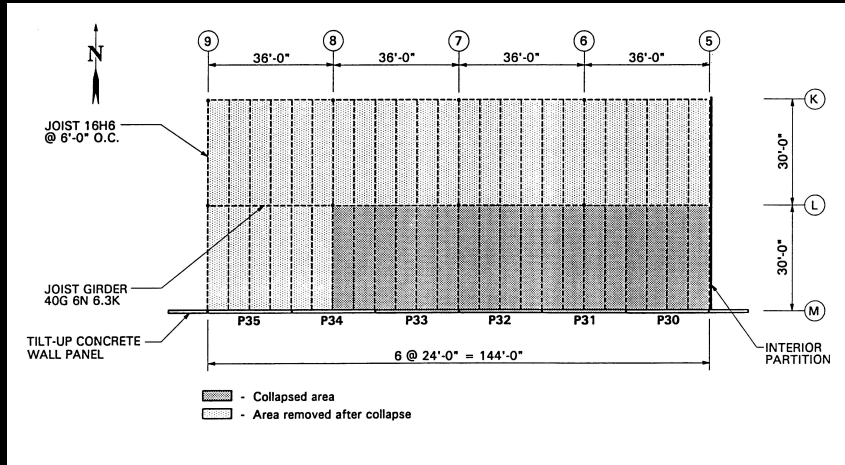
INSTANT CREDIT EASY TERMS













Lessons:

- Pay attention to roof drainage design and construction.
- Respond to a crisis quickly, gather data, and be helpful.

High School Stadium

Claim: \$13M

SEAOt Meeting

Fort Worth, Texas

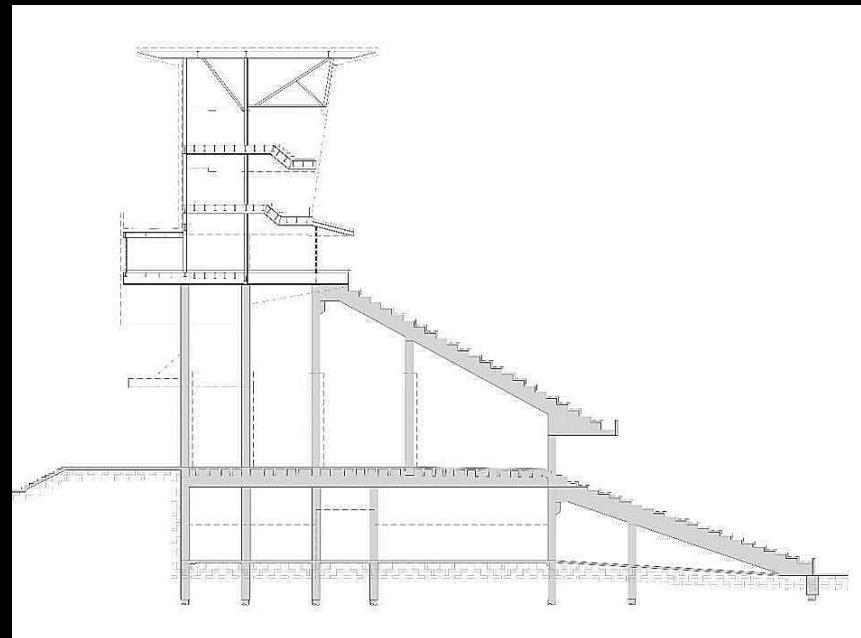
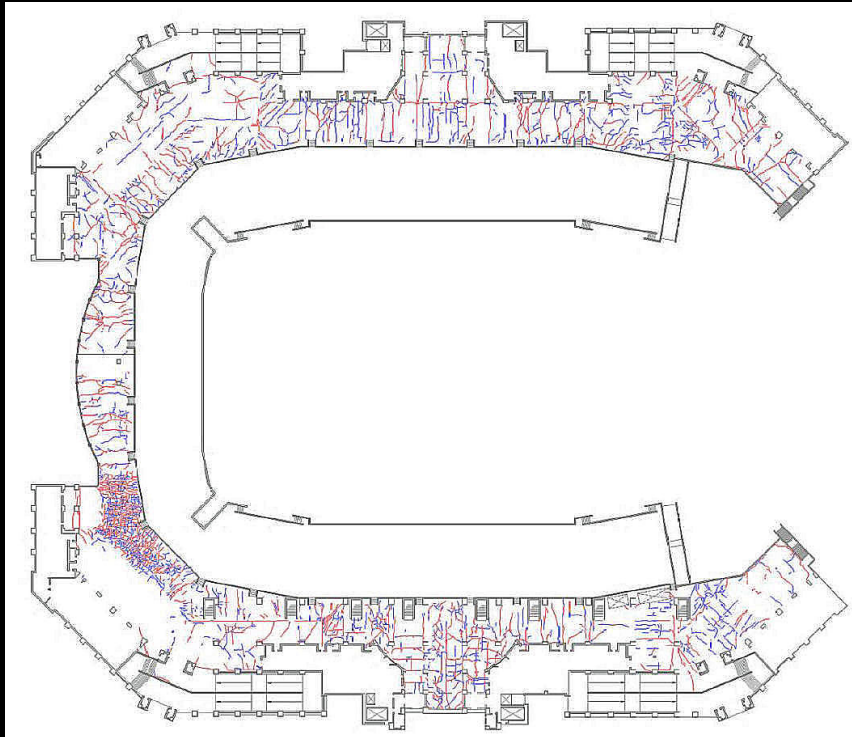
May 23, 2018

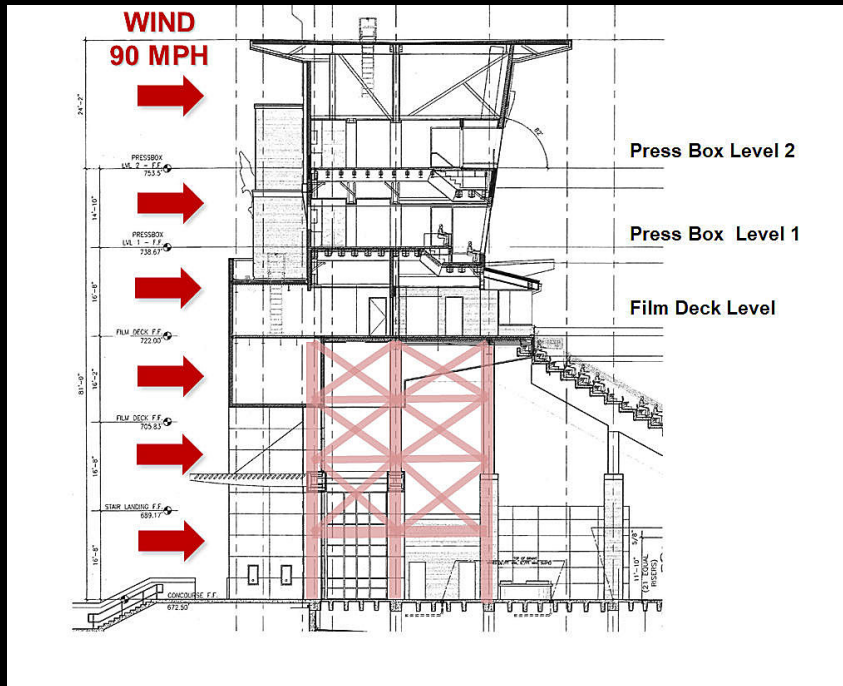


StanCaldwellPE.com

STAN R. CALDWELL, P.E., SECB

StanCaldwellPE@gmail.com







Lessons:

- Carefully check your load paths for gaps ... by hand.
- Don't let architects provide structural engineering services.

Thank You !